59El Gas Turbine, Reciprocating Engine Supplier Program

Designed to assist management in strategy decisions and sales people with identification of opportunities while also creating a new route to market.





McIlvaine's Gas Turbine Subscription Service

Market Forecasts

- MW Forecasts by country and year
- Sales forecasts for specific products such as intake filters, SCR equipment, valves & pumps

Databases

- Existing Gas Turbine facilities worldwide with detailed information regarding gas turbine equipment, HRSG manufacturer, NOx control equipment and other information
- Proposed Gas Turbine facilities worldwide, including those under construction, in planning and permitting phase, and even those which have been cancelled or are on hold

News and Updates

- News regarding Gas Turbine projects worldwide every 2 weeks with technology update on alternate weeks
- Business related news such as acquisitions, strategic business changes (such as Engie's divestment of assets) and regulatory developments
- Highlights of all new projects as they are added to our database
- Special topics and analyses
 - IIoT and Remote Monitoring
 - Gas engines to provide heat, light and CO2 for greenhouses
 - Data center emergency power converted to standby

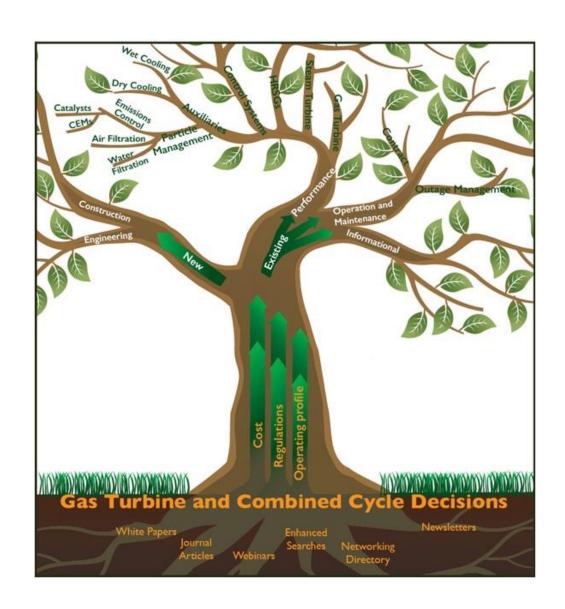
Gas Turbine Product and Service Market Coverage

Forecasting each gas turbinecombined cycle and reciprocating engine product and service while identifying all the plants and projects insures better accuracy for any individual product forecast.

The analysis of new technology is essential to determining future markets. Digital tools such as webinars provide the opportunity for cross pollination of insights from end users and suppliers.

A Decision System for end users is a critical segment of the program.







This Program will help Address the Paradigm Shift caused by IIoT and Remote Monitoring

- The gas turbine industry is leading the way in the new world of the Industrial Internet of Things (IIoT) and remote operations and maintenance.
- If you sell turbine systems, you will increasingly be selling packages with remote O&M services.
- If you sell components you will be selling to third party O&M operators.
- If you sell valves and pumps you will be selling smart versions and will have remote monitoring contracts.
- If you sell software and instrumentation you will be selling to a wide range of customers who are identified in this supplier program.
- The information avalanche generated by IIoT will only be valuable to the extent IIoT is married to IIoW (the Industrial Internet of "Wisdom). Knowledge rather than salesmanship will be the key to success.
- This supplier program is your guide to this new world



Example of Biweekly Alert

U.S. GAS TURBINE PROJECTS

- NRG Completes Four Coal to Gas Projects and Continues Fleet Optimization Strategy
- CALIFORNIA: Ares EIF to Sell Pio Pico Energy Center
- MICHIGAN: EthosEnergy awarded Seven-Year Contract for Operations Maintenance Services by Rockland Capital
- NEW YORK: Siemens to supply Additional Aero-Derivative Gas Turbines to help Power New York City
- PENNSYLVANIA: Ameresco and PIDC Partner on an Innovative Project at the avy Yard in Philadelphia

WORLD GAS TURBINE PROJECTS

CHINA: MHPS Wins Order to Provide Gas Turbine Preventive Detection Services in China

RECIPROCATING ENGINE PROJECTS

ARGENTINA: Wärtsilä to supply a 101 MW Power Plant to Argentina
 U.S. VIRGIN ISLANDS: APR Energy Awarded LPG-Fired Project in U.S. Virgin Islands

BUSINESS

 Sulzer to Acquire Control of Rotec's Gas Turbine Service Business Mitsubishi Hitachi Power Systems Unveils Revolutionary JAC Gas Turbine

MARKETS

Gas Turbine Owners Will Spend \$313 Billion for Equipment, Repairs and Service Next Year

Monthly GTRE Update

S**OFTWARE**

- New GE Analysis: Software and Hardware Upgrades could cut Global CO₂ Emissions from Coal and Gas Power Plants by 1 Billion Metric Tons
- ABB Champions the Power of Intelligent use of Plant Data at Power-Gen Asia
- RECENT POSTINGS IN GRTE DECISIONS

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- More Efficient Filters are justified says Carlos Conti of Vokes
- Colfax Oil Pumps for Power Generation
- Richard Winslow is a Niche Expert on Power Plant Lubrication
- <u>Bacterial Contamination of Turbine and Circulating</u> <u>Lube Oil Systems</u>
- Interconnecting Compressor Initiatives at BHE
- Mann & Hummel spin-on Filters are used for the Filtration of Lube Oil
- BHE -Safety Relief Valves needed by Many BHE Plants

O & M CONTRACTS

- Wood has O&M contract for Bethel Energy Centre
- ProEnergy renews Contract with Ameren for O&M at GTCC Facilities
- IHI has a Range of O&M Services for Power Plants
- MHPS combining OSIsoft Monitoring Software with Cloud-based Analytics in Strategic Alliance
- Nalco providing 24/7 Water Monitoring for Gas Turbine Plant
- Ansaldo is Remotely Monitoring 17,000 Sites

EQUIPMENT

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- <u>Clarocor has 5 Step Plan to Help Turbine Operators</u>
 <u>Select Filters</u>
- MHPS has New Enhanced Air Cooled Gas Turbine





Projects Updated on November 26, 2016

Project Title	First Entry Date	Location	Startup date
Porto de Sergipe CCGT - Golar Power	10/24/2016	Brazil	2020
Hattar CCGT - Khyber Pakhtunkhwa Economic Zone Development Co	8/9/2016	Pakistan	2017
Soma Port CCGT - Fukushima Gas Power	11/14/2014	Japan	2020
Heartland CCGT - ATCO Power	10/1/2013	Canada	2022



Details on GTCC in each Country

Afghanistan - Ministry of Energy and Water

Albania - Korporata Elektroenergjitike Shqiptare

Algeria - Algerian Energy Co

Algeria - New Energy Algeria (NEAL)

Algeria - Sharikat Kahraba Berrouaghia (SKB)

Algeria - Sharikat Kahraba Hadjret En Nouss

Algeria - Shariket Kahraba Skikda (SKS)

Algeria - Shariket Kahraba Terga (SKT)

Algeria - Shariket Karhaba Koudiet Eddraouch (SKKE)

Algeria - Sonelgaz Production de l'Electricite

Angola - Empresa Nacional de Electricidad

Argentina - AES Argentina

Argentina - Albanesi

Argentina - Albenesi S.A.

Argentina - Aluar Aluminio

Argentina - Capex SA

Argentina - Central Vuelta de Obligado SA

(CVOSA)

Argentina - Centrales de la Costa Atlantica SA

Argentina - Centrales Termicas NOA SA

Argentina - Centrales Termicas Patagonicas SA

Argentina - Empresa Provincial de Energía de

Cordoba

Argentina - Energia del Sur SA

Argentina - ENERSA

Argentina - Fideicomiso Central Termoelectrica

Argentina - Foninvemem

Argentina - I Sqared Capital

Argentina - Pampa Energia SA

Argentina - Petrobras Electricidad

Argentina - Pluspetrol SA

Argentina - Sociedad Argentina de Energia SA

Argentina - Tenaris

Armenia - GazProm

Armenia - Yerevan Thermal Power Plant CJSC

Australia - AGL Corp

Australia - Alcoa of Australia

Australia - Alinta Energy

Australia - Anaconda Nickel Ltd

Australia - Arrow Energy

Australia - ATCO Power Australia



Decision Makers in U.S. - Existing Plants

Details are provided relative to each unit at each plant. You can search by the owner and view all the plants he operates with details on the equipment installed at each.

Largest Gas Turbine Power Producers in the U.S.

Based on Capacity as of the end of 2015

		Gas-Turbine Power Production			
Rank	Power Producer	Total Capacity (MW)	Number of Facilities	Total Number of Units	
1	Calpine	27,894	63	190	
2	Duke Energy	25,061	42	242	
3	NextEra Energy	20.735	18	132	
4	Southern Co	19,919	30	138	
5	NRG Energy	18,946	57	238	
6	Dynegy	14,022	23	96	
7	TVA	12,201	15	118	
8	Berkshire Hathaway	11,812	24	107	
9	Engie	10,260	19	57	
10	LS Power	9,492	17	70	



Decision Makers in U.S. - New Plants

Largest Gas Turbine Power Developers in the U.S.

		Gas-Turbine Power Projects		
Rank	Power Producer	Total Capacity (MW)	Number of Facilities	
1	Panda Power Funds	5,206	6	
2	Dominion	2,958	2	
3	Exelon	2,400	3	
4	Competitive Power Ventures	2,075	3	
5	Advanced Power	1,742	2	
6	Duke Energy	1,640	1	
7	Coronado Power Ventures	1,400	2	
8	NTE Energy	1,290	3	
9	NextEra Energy	1,277	1	
10	PSEG	1,275	2	

These are the largest power producers based on the capacity of proposed gas turbine power projects which are currently still on track – either in the approval or permitting process or currently under construction.

Half of the top ten are private equity or private investment companies which develop merchant power plants in deregulated markets with a profit motive.

Utilities such as Duke Energy operate only regulated plants, where rates are set through ratemaking proceeding

- Their motive is still profit, but income is effectively capped by the set rate
- Operating cost effectiveness become the key to profit



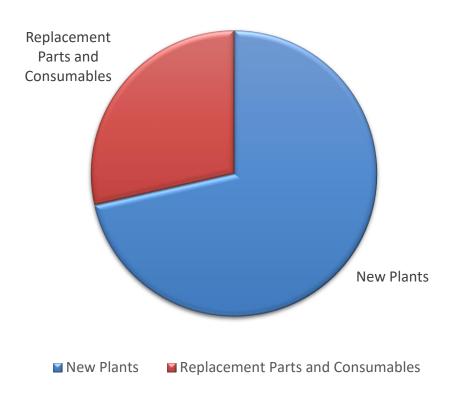
Japan Forecast of GTCC in MW

Classification	2016	2017	2018	2019	2020	2021
Total	52,939.00	55,439.00	57,939.00	60,439.00	62,686.00	64,936.00
Existing	51,552.00	52,939.00	55,439.00	57,939.00	60,439.00	62,686.00
New	1,387.00	2,500.00	2,500.00	2,500.00	2,247.00	2,250.00

Forecasts for 80 countries and sub regions are continually updated. They are also aggregated by region and continent.

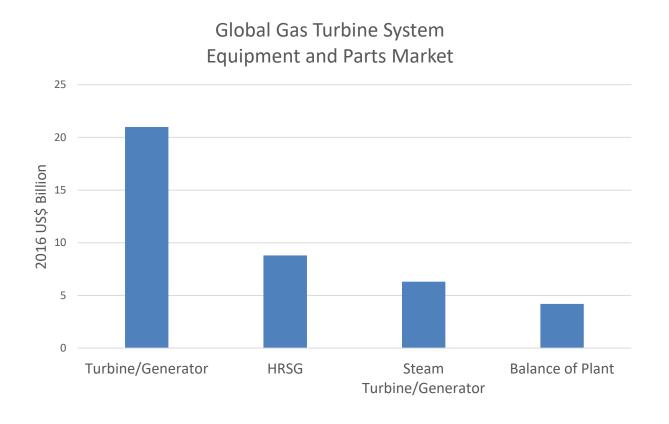
New vs Consumables and Repairs

Gas Turbine Parts vs Consumables





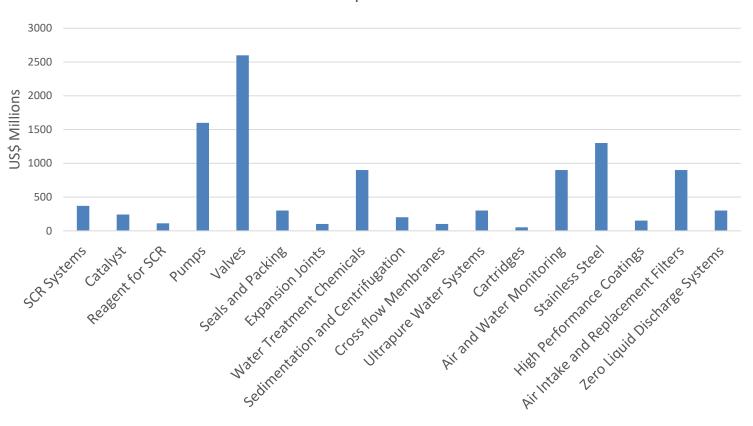
Market Segmentation by Major Component





Valves and Pumps Lead Component Purchases

Gas Turbine Flow Control and Treatment New and Replacement Market





Drivers Impacting Product Markets

Product	Driver	Market Impact
Air Intake Filters	Higher efficiency for turbine protection	Could boost market by 50%
SCRs	Regulations in Europe and elsewhere	Big increase in market where required.
Pumps	FAC and other cycling challenges	Market growing faster than total GT market.
Valves	FAC and other cycling challenges	Market growing faster than total GT market.
Seals	Pump, valve, compressor and new turbine designs	Market growing faster than total GT market.
Zero Liquid Discharge (ZLD)	Regulations, aridity and reluctance	Growing market in U.S., China and
Systems	to wait for water permits	elsewhere.
Stainless Steel	New turbine designs	Continuing opportunity for high performance materials.
	Addition of steam turbine to	Substantial market impact as many
Steam Turbines	existing peakers to meet energy and greenhouse gas goals	plants are upgrading.
HRSGs	Fast start needed	New design needed.



Regulatory Drivers

Pollutant	Driver	Market Impact
Greenhouse Gases	Limits or penalties on CO ₂ emissions	Negative impact on market vs. renewables but positive vs coal
Harm to Aquatic Life	Regulations forcing less intake and less once through water	ZLD, dry cooling, municipal water reuse
Water Discharge Limits	U.S. has new regulations	More ZLD
NO _x Emissions	Tough regulations in U.S. and potential new regulations in Europe	Steady positive impact on SCR and urea markets as prices are lowered in various countries



Components at One Plant Chuck Lenzie Generating Station

Commercial operation: Power block 1, January 2006;

power block 2, March 2006

EPC contractor: Fluor Energy & Chemicals Group **Owner's engineer:** Washington Group International

(now part of URS Corp)

Type of plant: Combined cycle (two 2 x 1 power blocks)

Key personnel

Regional director: Tom Price

Asst regional director: Brian Paetzold **Operations manager:** Forrest Hawman **Maintenance manger:** Dave Hall

Plant engineers: Shane Pritchard, Andy Gaither

Environmental manager: George Brewer

Safety manager: Ernie Wilson

Gas turbines

Manufacturer: GE Energy Number of machines: 4 Model: 7FA (PG7241) Control system: Mark VI

Combustion system: DLN 2.6Fuel: Gas only

Water injection for NOx control? No

Water injection for power augmentation? No

Air inlet house: GE Energy

Air filters: Donaldson Company Inc Inlet-air cooling system, type: Chiller Generator, type: Hydrogen-cooled

Manufacturer: GE Energy

GSUs: Alstom

HRSGs

Manufacturer: Aalborg Industries (now CMI EPTI LLC)
Control system: DeltaV (Emerson Process Management)

• **Duct burner:** Coen Company Inc

SCR: Peerless Mfg Co

CO catalyst: Englehard Corp (now BASF Catalysts LLC)

Water treatment

HRSG internal treatment, type: AVT

Chemical supplier: Nalco Co

Reverse osmosis system: Aquatech International CorpDemineralizer: Aquatech International Corp Cooling-water treatment system: Aquatech

International Corp

Cooling-water chemical supplier: Nalco Co **Wastewater treatment system, type:** ZLD

Steam turbine

Manufacturer: GE Energy **Number of machines:** 2

Model: D11

Generator, type: Hydrogen-cooled

Manufacturer: GE Energy

GSUs: Alstom **Balance of plant**

DCS: DeltaV (Emerson Process Management)

Condenser, type: Air-cooled

Manufacturer: GEA Power Cooling Inc
Wet cooling towers: Baltimore Aircoil Co

Boiler-feed pumps: KSB Inc

Condensate pumps: Flowserve Corp **Circulating-water pumps:** Flowserve Cor



Operating ZLD Systems from McIlvaine GTCC Supplier Program

Operating Facilities	ZLD Supplier	Location	Size (MW)	Startup
Altamonte – Edison	Degremont	Italy	757	2006
Colusa – Pacific Gas & Electric		California	712	2010
Jack County – Brazos Electric	Aquatech	Texas	620	2011
Magnolia – City of Burbank		California	387	2005
Sherman – Panda Power	GE	Texas	750	2014
Red Hawk – Arizona Public Service	Veolia	Arizona	1,060	2002
Riverside – City of Riverside		California	96	2011
Rocky Mountain – Xcel		Colorado	705	2004
Roseville – City of Roseville		California	162	2007
Russell City – Calpine		California	635	2013
Temple – Panda Power	GE	Texas	760	2014



New ZLD Projects from McIlvaine GTCC Supplier Program

Project	Location	Size (MW)	Expected Startup
Bowie CCGT -	Arizona		
Southwestern Power		500	2016
Group			
Stonewall CCGT -	Virginia		
Green Energy		778	2017
Partners/Panda			

A large number of ZLD systems are anticipated for the arid areas of the Middle East and China but also for areas with plentiful water where there is difficulty or delay in obtaining water discharge permits. Local cities, states, and provinces often have tougher limits than the national standards.





ProEnergy is one of Many Third Party O&M Firms and the Trend is Accelerating

In September 2016 ProEnergy was awarded a contract renewal for the operations and maintenance of five Ameren Missouri facilities including Goose Creek Power Plant, Raccoon Creek Power Plant, Kinmundy Power Plant, Pinckneyville Power Plant and Audrain Power Plant. Under these contracts, ProEnergy will continue to provide site management, planning, scheduling and maintenance services.

The Goose Creek Power Plant, located near Monticello, Illinois, is a 450 MW facility consisting of six GE 7EA combustion turbines. Raccoon Creek Power Plant is a 300 MW facility located near Flora, Illinois, operating four GE 7EA combustion turbines. Kinmundy Power Plant, near Patoka, Illinois, is operating two W501D5A combustion turbines with a generating capacity of 234 MW. Pinckneyville Power Plant in Perry County, Illinois has a generating capacity of 320 MW, operating four GE LM6000 and four GE 6B gas turbine generators. The Audrain Power Plant is located in Vandalia, Missouri and has a generating capacity of 600 MW, consisting of eight GE 7EA combustion turbines.

■ ProEnergy is responsible for the construction, management, operations, maintenance, and repair services for energy generation facilities and equipment around the world. ProEnergy has U.S. offices in Sedalia, Missouri; Houston, Texas; and Fort Collins, Colorado; and international locations in a number of countries including Canada, Argentina, Venezuela, Brazil, Panama, Pakistan and Angola.



IHI has Flexible Suite of O & M Services

- IHI Power Services Corp. (IPSC) supports power plant owners with a flexible suite of operations & maintenance services.
- IPSC acts as a third-party operator to help plant owners achieve the full economic potential of their plant resources. IPSC is built to provide U.S. power generators with experienced professionals who can utilize their years of hands-on power industry experience to ensure optimal the operation of power plant fleets. An example of the company's power plant operations & maintenance services is their training guidance. The company's experts work with plant teams to ensure they are committed to and capable of meeting the industry's best practices. Through customized training programs aligned with the client's plant objectives, the IPSC team guides plant workers on their roles within the organization. It's a service that assures companies of consistently productive working environments and focused personnel.
- IPSC also has experience in the area of maintenance planning. Their team can help plant operators understand the costs of shutdowns and mitigate these costs utilizing set maintenance program. The IPSC staff crafts customized maintenance programs for plant operators designed to take into consideration the current market environment and the potential long-term operational issues the company may face regarding their equipment. This expert planning guidance empowers proactive decision-making and helps prevent shortfalls in productivity due to unexpected plant downtime.
- Another key area in which IPSC specializes is staffing. Because of the company's experience at the helm of a large number of power plants, they have developed an understanding on plant staffing requirements.